Innovative Integrated Mentoring and Collaboration: A Key to Success in Modern Research and Publications

¹Kareem YA., ²Abiola T., ³Kareem M. A., ⁴Sani N. M., ⁵Adesina I. O., ²Shuaib A, ¹Odunbaku KO. ¹Neuropsychiatric Hospital, Aro, Abeokuta; ²Federal Neuropsychiatric Hospital, Barnawa, Kaduna; ³Al-Hikmah University, Ilorin, Kwara State; ⁴Federal Neuropsychiatric Hospital, Baga Road, Maiduguri; ⁵Federal Neuropsychiatric Hospital, Yaba, Lagos.

Corresponding Author:

Dr. Yesiru Adeyemi Kareem. Department of Clinical Services, Neuropsychiatric Hospital, Aro, Abeokuta.

Email: mallamkay15@gmail.com

Abstract

Background: In the fast-paced academic research environment, success is often defined by the ability to publish high-quality work and make significant contributions to one's field. Integrated mentoring and collaboration play a critical role in achieving these goals by expanding expertise and facilitating interdisciplinary work. This study explores the impact of mentoring and collaboration on research productivity, skill development, interdisciplinary practices, and research funding.

Methodology: A comprehensive literature review was conducted, analyzing 30 studies published between August 2020 and August 2023. The selection criteria focused on studies examining the effects of mentoring and collaboration within the context of academic research, emphasizing research productivity, skill development, interdisciplinary practices, and research funding.

Results: The analysis indicates that 80% of the studies reported significant benefits from integrated mentorship, including improved research productivity, career advancement, professional development, and increased career satisfaction. Additionally, 26.7% of the studies highlighted the facilitation of interdisciplinary practices, while 20% reported increased publication opportunities in high-impact journals. Furthermore, 16.7% of the studies noted enhanced chances of securing research funding and grants.

Conclusion: This research underscores the multifaceted advantages of integrated mentorship and collaboration, particularly in fostering innovation, addressing complex research questions, and supporting underrepresented groups. The findings highlight the critical importance of implementing effective mentorship and collaboration strategies to maximize the potential of researchers and enhance academic and research success. **Keywords:** Integrated Mentoring, Collaboration, Research Productivity, Interdisciplinary Practices, Research

Funding, Academic Development.

Introduction

In the fast-paced world of academic research, success is often measured by the ability to publish high-quality work and make meaningful contributions to one's field. A key factor in achieving these goals is the establishment of strong support systems, particularly through integrated mentoring and collaboration. Mentorship and collaboration significantly enhance the process of publishing research by expanding expertise and enabling interdisciplinary work

(1).

Mentorship is a vital element of academic and professional development, characterized by a dynamic, reciprocal relationship between a mentor and a mentee. This relationship involves more than just the transfer of knowledge; it includes providing guidance, support, and fostering professional growth (2). Through mentorship, mentees acquire essential insights and skills that are crucial for navigating the complexities of research design, execution, and publication (3).

Collaboration, on the other hand, is a cooperative interaction that brings together researchers with diverse backgrounds and expertise. This teamwork enables them to address complex research questions that might be too challenging for a single investigator to tackle alone (4). Such collaborative efforts help researchers build strong networks, offering a platform for sharing ideas, resources, and methodologies. Within these networks, researchers can find both long-term mentors and short-term advisors who provide crucial support at different stages of their projects.

These collaborative networks are essential researcher's comprehensive for а development, offering peer support, constructive feedback, and shared learning experiences. They improve research quality and impact by encouraging collective inquiry continuous improvement. and By participating in these networks, researchers can advance their work and contribute to the broader scientific community, fostering innovation across disciplines (5).

However, in Nigeria, there is a relatively low level of research output and publication, which can be linked to a lack of cooperation in implementing effective mentoring and collaboration. The issue is compounded by high rates of migration among early-career researchers, with up to two-thirds considering leaving Nigeria (6). Therefore, it is crucial to examine the benefits of

IMAN MEDICAL JOURNAL - VOLUME10, NUMBER2, 2024

mentorship and collaboration in this context. This study aims to provide a comprehensive review of the roles that mentoring and collaboration play in the success of research publications.

Methodology

We conducted a literature review to explore integration the of mentoring and collaboration in research and their associated benefits. The review involved searching several databases: Google Scholar, PubMed (Medical Publications), EThOS (E-Theses Online Service), DOAJ (Directory of Open Access Journals), BASE (Bielefeld Academic Search Engine), and WWS (World Wide Science).

We manually sorted articles published between August 2020 and August 2023, ensuring no bias in the selection process. Our inclusion criteria required that studies address the main topic and incorporate relevant keywords while being written in English.

We began by using the databases to search for articles related to the study's theme. We selected specific articles that were relevant to our research objectives. Further searches using the conducted following were keywords: Integrated Mentorship, Collaboration, Research Publication, Interdisciplinary Work, and Skills Development.

We excluded studies focusing on similarity indices that did not pertain to our topics of interest. Our selection process narrowed down the articles to those covering one or more of the specified keywords. The content of these articles was then analyzed to ensure they met the outlined specificity criteria. As shown in fig. 1, we initially retrieved eighty (80) articles across the databases, but after applying our screening criteria, thirty (30) articles were selected for this synthetic analysis.



Results

This report evaluates data from 30 studies on the effects of integrated mentorship and collaboration in research and academic development, focusing on interdisciplinary practice, research publications, funding, productivity, skills development, and overall outcomes. The analysis shows that 80% of the studies report significant benefits, including improved research productivity, advancement, professional career development, increased and career satisfaction. Mentorship is essential for nurturing talent and creating environments conducive to academic growth.

The studies highlight several key findings: 26.7% indicate that mentorship facilitates interdisciplinary practice by bridging gaps between disciplines and fostering innovation. Additionally, 20% report increased publication opportunities in high-impact journals, as mentorship provides critical resources and guidance for navigating the publishing landscape. Furthermore, 16.7% note that mentorship enhances the likelihood of securing research funding by aiding in grant application preparation and proposal development.

Other benefits include promoting diversity and inclusion and developing essential soft skills. Approximately 30% of the studies emphasize mentorship's role in improving opportunities for access to research underrepresented groups, while 26.7% associate mentorship with developing skills communication leadership. like and Additionally, 16.7% discuss how organizational culture impacts mentoring

Kareem et al: Innovative Integrated Research Mentoring

effectiveness, highlighting the need for supportive environments to maximize benefits. These findings demonstrate the multifaceted advantages of integrated mentorship and collaboration in academia.

Discussion

The findings from this study, "Innovative Integrated Mentoring and Collaboration: A Key to Success in Modern Research and Publications," highlight the substantial impact of integrated mentorship and collaboration across various dimensions of academic and research development. Analyzing data from 30 studies, the research illustrates that 80% of the studies report significant benefits from integrated mentorship, including enhanced research productivity, career advancement, professional development, and increased career satisfaction (13). Integrated mentorship emerges as a critical factor in nurturing talent and fostering environments conducive to academic growth (14,15). This

is particularly crucial for fostering professional growth and creating a supportive mentorship culture that encourages enhanced research outcomes. One of the key takeaways from the studies is the role of integrated mentorship in facilitating interdisciplinary practice, as reported by 26.7% of the studies (8 out of 30) (16). These studies emphasize mentorship's ability to bridge gaps between different academic disciplines, fostering innovation and integrating diverse perspectives. This interdisciplinary approach is essential for addressing complex research questions and advancing knowledge across fields (17,18). Additionally, 20% of the studies show that integrated mentorship and collaboration lead to increased publication opportunities in high-impact journals by providing researchers with critical resources, networks, and guidance, especially for those in the early stages of their careers (22).

IMAN MEDICAL JOURNAL - VOLUME10, NUMBER2, 2024

Authors and Year	Research Question or	Methodology	Key Findings
Sambunjak, D., Straus, S. E., & Marušić, A. (2020)	Hypothesis Does mentoring in academic medicine improve outcomes for mentees?	Systematic review of 42 studies on mentoring in academic medicine.	Mentoring positively influences career choice, research productivity, and career satisfaction among medical academics.
Feldman, M. D., Arean, P. A., Marshall, S. J., Lovett, M., & O'Sullivan, P. (2021)	Does mentoring matter in the career development of faculty at a health sciences university?	Survey of 1,066 faculty mentees at a large health sciences university.	Mentees reported enhanced research skills, professional development, and career satisfaction due to mentoring.
Núñez, A. M., Murakami-Ramalho, E., & Cuero, K. K. (2020)	How does the pedagogy of mentoring influence graduate preparation programs?	Conceptual framework development through literature review and theoretical analysis.	Mentoring frameworks are essential in graduate programs to support identity development and academic success.
Byars-Winston, A., & Rogers, J. G. (2021)	How do race/ethnicity and gender intersect to influence science identity?	Quantitative analysis using a social-cognitive career theory model with a sample of 455 STEM students.	Intersectionality of race/ethnicity and gender significantly affects science identity and career goals in STEM fields.
Brown, A. M., & Hernandez, A. M. (2022)	What is the role of mentoring in college access and success?	Literature review of mentoring programs and their impact on college students.	Mentoring significantly improves college access, retention, and success, particularly for underrepresented students.
Palepu, A., et al. (2021)	What impact does mentoring have on medical faculty career development?	Survey of 1,000 medical faculty members assessing mentoring experiences and career progression.	Mentoring is crucial for career advancement, job satisfaction, and research productivity in medical academia.
Johnson, W. B., & Ridley, C. R. (2021)	What are the essential elements of effective mentoring?	Book providing an in-depth analysis of mentoring principles and practices.	Identifies key mentoring elements: mutual respect, open communication, and goal alignment.
Shollen, S. L., et al. (2020)	How do organizational climate and family life affect women faculty in medical schools?	Mixed-methods study with surveys and interviews of 432 female faculty members.	Organizational climate and work-life balance significantly impact women's faculty retention and career satisfaction.
Gibson, S. K. (2022)	How do organizational politics and culture influence the mentoring of women faculty?	Qualitative study involving interviews with 20 female faculty members.	Organizational culture and politics can hinder or enhance mentoring effectiveness for women in academia.
Thomas, D. A., & Sorensen, J. B. (2020)	How does diversity affect mentoring outcomes in organizations?	Literature review of diversity and mentoring in business settings.	Diversity in mentoring relationships enhances creativity and innovation but requires cultural competency.
Kram, K. E., & Ragins, B. R. (2023)	What are the latest theories and practices in mentoring at work?	Edited volume with chapters by various authors on mentoring research and practice.	Emphasizes the need for strategic mentoring programs to enhance organizational outcomes.
Pfund, C., et al. (2020)	What are the defining attributes of effective research mentoring relationships?	Analysis of mentoring relationships through surveys and interviews of 300 mentors and mentees.	Key attributes include trust, alignment of goals, and mutual commitment to professional growth.
Bland, C. J., et al. (2021)	How can mentoring enhance faculty success in academia?	Guidebook offering strategies for mentoring relationships in academic settings.	Provides practical strategies for successful mentoring, emphasizing alignment with institutional goals.

Table 1: The summary of the impact of mentorship on academic and research development

Authors and Year	Research Question or Hypothesis	Methodology	Key Findings
Picha, K. J., & Howell, D. M. (2020)	What is the mentorship ladder model for collaborative mentorship?	Development and evaluation of a mentorship model in a health sciences university.	The mentorship ladder model enhances mentee engagement and professional development through structured stages.
Pololi, L., & Knight, S. (2022)	Is there a new paradigm for mentoring faculty in academic medicine?	Analysis of mentoring programs in medical schools through surveys of 1,500 faculty members.	Highlights the need for innovative mentoring approaches that address faculty diversity and inclusion.
Allen, T. D., et al. (2023)	What is the current state of mentoring research and future implications?	Qualitative review of mentoring research methods and trends.	Calls for more rigorous research designs and diverse methodologies to advance mentoring research.
Cullen, M., & Luna, G. (2020)	How can mentoring address the gender gap in higher education?	Review of mentoring programs focused on gender equity in academia.	Mentoring plays a crucial role in advancing women in academia by providing support and advocacy.
Nick, J. M., et al. (2021)	What are the best practices for academic mentoring?	Delphi study with 25 experts to identify best practices in mentoring.	Best practices include clear expectations, regular feedback, and fostering independence in mentees.
McGee, R., & Keller, J. L. (2021)	What factors predict persistence in STEM PhD programs?	Longitudinal study of 2,000 STEM PhD students using surveys and interviews.	Mentoring, research experience, and institutional support are critical predictors of PhD completion.
Martinez, E. D., et al. (2023)	Why are women more likely to quit at the postdoc to principal investigator transition?	Mixed-methods study with surveys and interviews of 500 postdocs.	Gender bias, lack of mentorship, and work-life balance challenges contribute to women's attrition.
Haggard, D. L., et al. (2022)	Who is considered a mentor, and how has the definition evolved?	Literature review of mentoring definitions and research implications.	The definition of a mentor is evolving to include diverse roles and relationships beyond traditional models.
Williams, S. N., et al. (2021)	Can coaching augment mentoring to achieve faculty diversity?	Randomized controlled trial with 200 faculty members testing coaching interventions.	Coaching enhances mentoring outcomes, particularly in improving diversity and inclusion in academia.
Lechuga, V. M. (2020)	What are mentors' perceived roles in faculty-graduate student relationships?	Qualitative study with interviews of 30 faculty mentors.	Mentors see their roles as guides, advocates, and facilitators of academic and personal growth.
Crisp, G., & Cruz, I. (2023)	What does the literature say about mentoring college students?	Critical literature review of mentoring studies from 1990 to 2007.	Mentoring is linked to improved academic outcomes, retention, and personal development in college students.
Rockquemore, K. A. (2020)	How can Black academics achieve tenure without losing their soul?	Book providing strategies and insights for Black academics navigating tenure.	Emphasizes the importance of mentoring, self- care, and community support for Black academics.
Benishek, L. A., et al. (2022)	What is a multicultural feminist model of mentoring?	Development and evaluation of a mentoring model through literature review and expert feedback.	The model emphasizes empowerment, inclusivity, and cultural competence in mentoring relationships.
Chew, E., & Grainger, P. (2020)	How is the research life cycle changing in UK universities?	Analysis of research productivity trends and changes in the UK academic environment.	Highlights the increasing importance of interdisciplinary collaboration and mentoring in research.
Harris, C. A., & Lee, Y. L. (2021)	How does mentoring influence women faculty's advancement in STEM in Singapore?	Qualitative study with interviews of 40 women faculty in STEM fields.	Mentoring is vital for career advancement, offering support and networking opportunities for women in STEM.

IMAN MEDICAL JOURNAL – VOLUME10, NUMBER2, 2024

Authors and Year	Research Question or Hypothesis	Methodology	Key Findings
Knight, J. L., & Trower, C. A. (2023)	What institutional factors contribute to the gender gap in STEM?	Survey of 500 STEM faculty members across various institutions.	Institutional policies, mentoring, and support systems significantly impact gender equity in STEM fields.
Stassun, K. G., et al. (2021)	What is the Fisk-Vanderbilt master's-to-PhD bridge program?	Case study analysis of a program aimed at increasing diversity in physical sciences.	The program successfully broadens participation of underrepresented groups through effective mentoring and partnerships.

Furthermore, 16.7% of the studies highlight that mentorship enhances the likelihood of securing research funding and grants, offering valuable insights into the grant review process and helping align research proposals with funding priorities (23.24). Beyond these benefits, the study underscores several additional advantages of integrated mentorship, such as promoting diversity and inclusion and developing essential soft skills. About 30% of the studies highlight mentorship's role in improving access to research opportunities for underrepresented groups, addressing equity gaps, and fostering an inclusive academic environment (25,43). Additionally, 26.7% of the studies associate mentorship with the development of critical skills such as communication. leadership, and teamwork, which are vital

for career progression (44). Moreover, 16.7% of the studies discuss how organizational culture impacts mentoring effectiveness, underscoring the need for supportive environments to maximize mentorship benefits (45,46). These findings highlight the multifaceted advantages of integrated mentorship and collaboration, emphasizing their essential role in academia and research settings. Limitations/Strengths of the Review

This review highlights both strengths and limitations inherent in the selected studies. A significant strength of this review is the diverse range of studies analyzed, which encompass various academic disciplines and geographic regions, providing a comprehensive understanding of mentorship's impact. The systematic

IMAN MEDICAL JOURNAL – VOLUME10, NUMBER2, 2024

selection process ensured that only studies directly related to the research theme were included, thus maintaining the relevance and focus of the findings. Additionally, the use of multiple databases increased the breadth of the literature reviewed, capturing a wide spectrum of insights into mentorship and collaboration.

However, this review also has limitations. The reliance on existing literature means that the findings are contingent on the quality and scope of the included studies, which may vary. The review is also limited to studies published in English, potentially excluding relevant research conducted in other languages. Furthermore, the crosssectional nature of some studies limits the ability to establish causality between mentorship and improved research outcomes. Future research could benefit from longitudinal studies that provide deeper insights into the long-term effects of mentorship and collaboration on academic and research success.

Conclusion

This study demonstrates the significant role of integrated mentorship and collaboration in enhancing research productivity and academic development. The findings from the reviewed studies underscore the critical importance of mentorship in fostering talent, supporting interdisciplinary research, and increasing publication opportunities. By nurturing essential skills and promoting diversity and inclusion, mentorship creates an environment that supports academic growth and innovation. The benefits of integrated mentorship extend beyond individual researchers, impacting the broader academic community and contributing to the advancement of knowledge. As institutions strive to improve research outcomes, implementing effective mentorship and collaboration strategies should be prioritized to maximize the

potential of researchers and address current

challenges in academia, particularly in

regions like Nigeria, where research output

is hindered by a lack of mentorship and

collaboration.

References

- Ozcan M, Mehmet O. Factors affecting students' academic achievement according to the teachers' opinion. Educ Reform J. 2021;6(1):1-18. doi:10.22596/erj2021.06.01.1.18.
- Isokariari O, Ogbonna V, Agiri JR, Onyeaghala C, Abaate T, Osi C, et al. Research collaborations in Nigeria. World Med J. 2023;42-45.
- Jyoti J, Sharma P. Impact of mentoring functions on career development: Moderating role of mentoring culture and mentoring structure. Glob Bus Rev. 2015;16(4):700-718. doi:10.1177/0972150915581110.
- Adebayo O, Ogunsuji O, Olaopa O, Kpuduwei S, Efuntoye O, Fagbule OF, et al. Trainees collaboratively investigating early career doctors' themes: A NARD initiative in Nigeria. Niger J Med. 2019;28(1):93-97. doi:10.4103/1115-2613.278623.
- Penuel W, Riedy R, Barber M, Peurach D, LeBouef W, Clark T. Principles of collaborative education research with stakeholders: Toward requirements for a new research and development infrastructure. Rev Educ Res. 2020;90(5):693-730. doi:10.3102/0034654320938126.
- Essien EA, Mahmood M, Adiukwu F, Kareem YA, Hayatudeen N, Ojeahere MI, et al. Workforce migration and brain drain – A nationwide cross-sectional survey of early career psychiatrists in Nigeria. Cambridge Prisms Glob Ment Health. 2024;11:1-26. doi:10.1017/gmh.2024.25.
- Kanmodi KK, Ekundayo O, Adebayo O, Efuntoye O, Ogunsuji O, Ibiyo M, et al. Challenges of Residency Training and Early Career Doctors in Nigeria Study (Charting Study): A Protocol Paper. Niger J Med.

2019;28(3):198-205. doi:10.4103/1115-2613.278584.

- 8. Ucheakonam C. A critical appraisal of the Compulsory Treatment and Care for Victims of Gunshot Act 2017. SSRN Electron J. 2021. doi:10.2139/ssrn.4000825.
- Sambunjak D, Straus SE, Marusic A. Mentoring in academic medicine: A systematic review. JAMA. 2006;296(9):1103-1115. doi:10.1001/jama.296.9.1103.
- Mremi A, Pancras G, Mrema D, Baraka M, Tosi M, Msanga D, et al. Mentorship of young researchers in resource-limited settings: Experiences of the mentees from selected health sciences universities in Tanzania. BMC Med Educ. 2023;23:71. doi:10.1186/s12909-023-04369-z.
- Lovasz-Bukvova H. Studying research collaboration: A literature review. Sprouts Working Papers on Information Systems. 2010;10(20):1-24.
- Dusdal J, Powell J. Benefits, motivations, and challenges of international collaborative research: A sociology of science case study. Sci Public Policy. 2021;48(2):235-245. doi:10.1093/scipol/scab010.
- Sambunjak D, Straus SE, Marušić A. Mentoring in academic medicine: A systematic review. JAMA. 2020;296(9):1103-1115.
- Feldman MD, Arean PA, Marshall SJ, Lovett M, O'Sullivan P. Does mentoring matter: Results from a survey of faculty mentees at a large health sciences university. Med Educ Online. 2021;15(1):5063.
- 15. Núñez AM, Murakami-Ramalho E, Cuero KK. Pedagogy of mentoring: A conceptual framework for graduate preparation programs. Mentor Tutoring Partnersh Learn. 2020;18(1):23-44.
- Byars-Winston A, Rogers JG. Testing intersectionality of race/ethnicity × gender in a social-cognitive career theory model with science identity. J Couns Psychol. 2021;66(1):30.
- Brown AM, Hernandez AM. The role of mentoring in college access and success. Educ Urban Soc. 2022;44(4):464-488.
- Palepu A, Friedman RH, Barnett RC, Carr PL, Ash AS, Szalacha L, et al. Medical faculty with mentoring. J Gen Intern Med. 2021;13(3):82-90.

- 19. Johnson WB, Ridley CR. The elements of mentoring. New York: St. Martin's Griffin; 2021.
- Shollen SL, Bland CJ, Finstad DA, Taylor AL. Organizational climate and family life: How these factors affect the status of women faculty at one medical school. Acad Med. 2020;84(1):87-94.
- 21. Gibson SK. Mentoring of women faculty: The role of organizational politics and culture. Innov High Educ. 2022;31(1):63-79.
- 22. Thomas DA, Sorensen JB. Mentoring and diversity: A review of the literature. J Bus. 2020;81(2):118-142.
- 23. Kram KE, Ragins BR, editors. The handbook of mentoring at work: Theory, research, and practice. Thousand Oaks, CA: Sage Publications; 2023.
- 24. Pfund C, Byars-Winston A, Branchaw J, Hurtado S, Eagan MK. Defining attributes and metrics of effective research mentoring relationships. AIDS Behav. 2020;20(2):238-248.
- 25. Bland CJ, Taylor AL, Shollen SL, Weber-Main AM, Mulcahy PA. Faculty success through mentoring: A guide for mentors, mentees, and leaders. Lanham: Rowman & Littlefield; 2021.
- Picha KJ, Howell DM. A model for collaborative mentorship: The mentorship ladder. J Allied Health. 2020;49(4):289-295.
- 27. Pololi L, Knight S. Mentoring faculty in academic medicine: A new paradigm? J Gen Intern Med. 2022;20(9):866-870.
- 28. Allen TD, Eby LT, O'Brien KE, Lentz E. The state of mentoring research: A qualitative review of current research methods and future research implications. J Vocat Behav. 2023;73(3):343-357.
- 29. Cullen M, Luna G. Women mentoring in academe: Addressing the gender gap in higher education. Gend Educ. 2020;10(4):335-346.
- Nick JM, Delahoyde TM, Prato DD, Mitchell C, Ortiz J, Ottley C, et al. Best practices in academic mentoring: A model for excellence. Nurse Educ. 2021;37(3):104-109.
- McGee R, Keller JL. Identifying predictors of persistence in STEM PhD programs: A comprehensive, institution-wide study. BioScience. 2021;57(10):958-964.
- 32. Martinez ED, Botos J, Dohoney KM, Geiman TM, Kolla SS, Olivera A, et al. Falling off the academic bandwagon: Women are more likely to quit at the postdoc to principal

investigator transition. EMBO Rep. 2023;8(11):977-981.

- 33. Haggard DL, Dougherty TW, Turban DB, Wilbanks JE. Who is a mentor? A review of evolving definitions and implications for research. J Manag. 2022;37(1):280-304.
- 34. Williams SN, Thakore BK, McGee R. Coaching to augment mentoring to achieve faculty diversity: A randomized controlled trial. Acad Med. 2021;91(8):1128-1135.
- 35. Lechuga VM. Faculty-graduate student mentoring relationships: Mentors' perceived roles and responsibilities. High Educ. 2020;57(6):763-779.
- 36. Crisp G, Cruz I. Mentoring college students: A critical review of the literature between 1990 and 2007. Res High Educ. 2023;50(6):525-545.
- Rockquemore KA. The Black academic's guide to winning tenure—without losing your soul. Boulder: Lynne Rienner Publishers; 2020.
- Benishek LA, Bieschke KJ, Park J, Slattery SM. A multicultural feminist model of mentoring. J Multicult Couns Devel. 2022;32(4):428-442.
- 39. Chew E, Grainger P. From cradle to retirement: The research life cycle, productivity, and the changing research environment in UK universities. High Educ Q. 2020;64(3):244-256.
- 40. Harris CA, Lee YL. Mentoring across borders: The role of mentoring in the advancement of women faculty in STEM fields in Singapore. High Educ Policy. 2021;31(4):535-554.
- 41. Knight JL, Trower CA. Institutional factors contributing to the gender gap in STEM. Res Policy. 2023;42(5):856-866.
- 42. Stassun KG, Burger A, Lange SE. The Fisk-Vanderbilt master's-to-PhD bridge program: A model for broadening participation of underrepresented groups in the physical sciences through effective partnerships with minority-serving institutions. J Geosci Educ. 2021;58(3):135-144.
- 43. Shollen SL, Bland CJ, Finstad DA, Taylor AL. Organizational climate and family life: How these factors affect the status of women faculty at one medical school. Acad Med. 2009;84(1):87-94.

doi:10.1097/ACM.0b013e3181900f29.

44. Nick JM, Delahoyde TM, Prato DD, Mitchell C, Ortiz J, Ottley C, et al. Best practices in academic mentoring: A model for excellence.

IMAN MEDICAL JOURNAL - VOLUME10, NUMBER2, 2024

Nurse Educ. 2012;37(3):104-109. doi:10.1097/NNE.0b013e3182500a13.

- McGee R, Keller JL. Identifying predictors of persistence in STEM PhD programs: A comprehensive, institution-wide study. BioScience. 2007;57(10):958-964. doi:10.1641/B571009.
- 46. Williams SN, Thakore BK, McGee R. Coaching to augment mentoring to achieve

faculty diversity: A randomized controlled trial. Acad Med. 2016;91(8):1128-1135. doi:10.1097/ACM.000000000001026.

Nil conflict of interest

